

# Shekel Brainweigh Ltd

# FY22 Result & Q1 FY23 trading update

Technology - Hardware & Software

# 1 May 2023

Share Details	
ASX code	SBW
Share price	\$0.07
Market capitalisation #	\$17.1M
Shares on issue #	243.5M
Enterprise value	\$23.4M
Net debt at Dec-31	A\$6.3M
Free float	~27%
# Diluted for CN	
Share Performance (12	months)

#### Share Performance (12 months)



#### **Upside Case**

- Rapid uptake in contactless vending solutions
- Retailers adopt SBW's solution to contactless retail checkout
- Mix shift to recurring SaaS fees will increase gross margins and lower days receivables

#### **Downside Case**

- Low liquidity with ~27% free float
- New products fail to gain significant traction
- Convertible Note holders own 35% of the company

## Management

Arik Schor Executive Chairman

Barak Nir Chief Financial Officer

Nir Lesham GM, Innovation & Scales

#### **Company Contact**

Danny Nadri Australian Manager

danny@shekelbrainweigh.com

# **RaaS Contacts**

Finola Burke

John Burgess\* +61 410 439 723 john.burgess@raasgroup.com

+61 414 354 712

finola.burke@raasgroup.com

The analyst holds shares

# Aiming for EBITDA breakeven in Q4 CY23

Shekel Brainweigh Limited (ASX:SBW) reported FY22 sales growth of 14% to US\$26.3m, which included 117% growth in Retail Innovation sales to \$US2.0m. Revenue growth has continued into Q1 FY23 with 13% underlying growth, driven by 32% growth in the Self-Checkout division. We estimate an adjusted FY22 EBITDA loss (before amortisation, one-off costs and share-based payments) of US\$3.3m, in-line with CY21 and impacted by a ~530bps decline in gross margin, predominantly in H2 FY22. Management is aiming for their first EBITDA positive quarter in Q4 CY23, which our numbers more or less reflect. We have made two significant adjustments to our numbers going forward, (1) lowering gross margin assumptions by ~500bps over the forecast period, and (2) assumed a convertible note conversion at a 25% discount to the LAST CAPITAL RAISE price of \$0.20/share, but not until CY24, resulting in the issue of 48m shares or 20% of issued capital. The result is a reduction in our DCF from \$0.37/share to \$0.22/share, which equates to 1.3x revenues, just a touch above the sale price of the Healthweigh product line business in December 2022 (at 1.1x revenues).

# **Business model**

SBW produces weighing scale hardware and software that is employed by OEMs for self-checkout and healthcare applications requiring speed and accuracy. Prices received from customers are typically fixed, and gross margins are in-line with that achieved by most OEM equipment suppliers. The group is looking to extend this market-leading technology into new verticals, opening up larger market opportunities, potentially higher gross margins and some recurring SaaS-style revenue from data analytics. New products include automated vending machines Innovendi and Hubz, an Autonomous Micro-market Capsule and weighing systems for smart shopping carts, while products nearing commercialisation includes Fast Track, product recognition software/hardware for retail self-checkouts.

# Change in sales focus for CY23

Source: Company data, RaaS Advisory estimates

SBW have enough products in commercialisation now to get a feel for both market interest and likely timeframe of adoption. The timeframe factor will become a bigger focus into CY23, with SBW investing in resources that are likely to see a faster conversion to sales in order to achieve EBITDA breakeven in Q4 CY23. Smart Carts, Hubz and customised smart shelves are likely to be the key sales focus, with Innovendi, micro-market capsules and Fast Track on the back burner. Working capital funding has been secured via a US\$6.25m loan & option agreement while we have assumed the convertible note is not converted until May 2024. Conversion beforehand at contracted terms remains a risk in terms of dilution.

## Base-case valuation A\$0.22/share supported by Scales profit

Our base-case DCF valuation for SBW has declined from \$0.37/share to \$0.22/share on a lower Convertible Note conversion price assumption and lower gross margin assumptions over the forecast period. Using our FY22 divisional EBIT estimates we value the Scales division at A\$24.4m (8x EBIT and \$0.082/share), implying a -A\$7.4m value for Retail Innovation despite ~US\$12.7m R&D spend over the last 4-years.

# Historical earnings and RaaS Advisory estimates on a reported basis (in US\$m unless otherwise stated)

Year end	Revenue	Adj. EBITDA	Adj. NPAT	EPS (c)	PER (x)	EV/sales(x)
12/21a	23.1	(3.3)	(4.4)	(0.03)	(2.0)	0.50
12/22a	26.4	(3.4)	(5.1)	(0.03)	(2.0)	0.51
12/23e	26.9	(2.4)	(4.1)	(0.02)	(2.7)	0.56
12/24e	31.8	(0.3)	(1.6)	(0.00)	(9.8)	0.34



# **CY22 Result Summary**

Our numbers take SBW reported numbers and adjust for:

- Amortisation at the COGS line which totalled ~US\$467k in both CY21 and CY22;
- AASB16-related depreciation, adding back cash rental costs to operating costs;
- Share-based payments totalling US\$739k in CY22 and US\$866k in CY21; and
- Costs deemed abnormal, which in CY22 included US\$239k, and in CY21 US\$600m in CY21.

The table below summarises the CY22 result. Key observations include:

- 14% sales growth to \$US26.3m, with Retail Self-Checkout +25%, Healthcare +3%, Retail Innovation +117% and Local Industry & Services flat.
  - Retail Innovation sales reached US\$2.0m, up from US\$0.9m in the prior period despite some delay in the delivery of orders.
- Gross margins down 530bps to 38.1%, with H2 CY22 down 770bps to 36.7%, still being impacted by elevated shipping costs, higher raw material costs and adverse FX movements. This has been the case across most of our selected hardware peer group. Gross profit as a result was flat against CY21 and down 12% in H2.
- **R&D spend slowed** to US\$3.5m, down 15% on CY21 as product development migrates to sales and marketing. We estimate total R&D spend of US\$12.7m over the past four years to CY22.
- **"Other costs" grew at ~10%** ex-share-based payments, below the rate of sales growth due to the addition of new sales & marketing heads.
- Reduced cash burn, with the company citing monthly burn down to US\$283k/month against US\$403k/month in the PCP.

Divisionally, we estimate the core Scales division achieved EBITA of US\$2.1m, below the estimated US\$3.0m in CY21, impacted by gross margin pressures relating to supply chain costs. We estimate a Retail Innovation loss of US\$4.7m, below the US\$5.3m loss estimated for CY21 on the back of sales leverage to the cost base.

Line item	H1 CY22	H2 CY22	CY22	Comment
Sales	13.1	13.2	26.3	As reported
Scales	12.1	12.2	24.3	Retail self-checkout + Medical OEM
Retail Innovation	1.0	1.0	2.0	New products
Adjusted EBITA	-2.5	-0.4	-2.6	RaaS estimates
Scales	0.5	1.3	2.1	
Retail Innovation	-3.0	-1.7	-4.7	

Exhibit 2 and 3 below summarise the H2 CY22 and CY22 results in more detail.



Line item (US\$)	H2 '21	H2 '22	% CHG	Comment
Sales	12.5	13.2	6	+8.7% adjusted for HW sale
Gross profit	5.5	4.9	(12)	Input cost and freight pressures
GP%	44	37	-773bps	
Operating costs	6.6	6.0	(9)	
R&D (ex-SBP)	2.4	1.8	-23	Slowing
Other (ex-SBP)	4.2	4.4	4	Well managed
EBITDA	-1.0	-1.1	6	
Depreciation	0.1	0.2		
Amortisation	0.2	0.2		
EBIT	-1.4	-1.5	10	In-line with the pcp despite GP decline
(EBITDA margin %)	(8.4)	(8.3)		
(EBIT margin %)	(11.1)	(11.6)		
Share-based payments/other	0.8	0.0		
Other	0.0	0.2		
Reported EBIT	-2.2	-1.8	(18)	

Sources: Company financials and RaaS estimates

Line item (US\$)	CY21	CY22	% CHG	Comment
Sales	23.1	26.4	14	~+15.6% ex Healthweigh
Gross profit	10.0	10.0	0	
GP%	43.3	38.1	-530bps	
Operating costs	12.5	12.4	0	Lower R&D, higher sales & marketing
R&D (ex-SBP)	4.1	3.5	(16)	
Other (ex-SBP)	8.4	9.2	10	
EBITDA	-2.5	-2.4	(3)	In-line with the PCP
Depreciation	0.2	0.4		
Amortisation	0.5	0.5		
EBIT	-3.2	-3.2	2	
(EBITDA margin %)	-(0.7)	(9.0)		
(EBIT margin %)	(13.7)	(12.3)		
Share-based payments/other	0.9	0.7		
Other	0.6	0.2		
Reported EBIT	-4.7	-4.2	(10)	

# CY23 Outlook

Key considerations for CY23 and beyond include:

Q1 FY23 revenue growth was 13% (adjusted for the sale of the Healthweigh product line), with Self-Checkout sales +32%, Medical +13.5% and Industrial down. This was ahead of management expectations and in-line with RaaS estimates for H1 FY23 (+14%);

Both legacy customers and new customers are contributing to the growth for Self-Checkout.

- Continued pressure on gross margins is likely and now forecast given the steep decline in H2 FY22.
- Lower underlying R&D spend as the focus moves from development to commercialisation.
- Modest growth in other operating costs as management look balance costs with the requirement for more sales & marketing effort and achieving EBITDA breakeven in Q4 FY23.
- Convertible Note conversion. Convertible note holders can convert notes into ordinary shares from May 2023. We have updated our assumptions for conversion to May 2024 at a price equal to the last capital raise (\$0.20/share) which implies a conversion price of \$0.15/share. Given share market conditions and liquidity we do not believe conversion at current prices is in the spirit of the original agreement.



Unit sales. While not disclosed by the company we have estimates in place for key products given varying unit price sales and market uptake. In summary we see more near-term focus on the Hubz, Smart Carts and other smart shelf applications while the micro capsule and Innovendi unit sales have been reduced.

#### **Unit sales**

Our revised new product unit sale forecasts reflect changes in the near-term focus of SBW to better match the current market uptake, including:

- Innovendi sales to Tnuva continues to track at around 80 units per annum, and despite a recently signed Master Distribution agreement with AVS in Australia that promises unit sales we make no changes to current unit sales assimptions.
- Hubz will see an increased sales focus driven by SBW personnel, as initial trial conversions to commercial sales have been below expectations. We expect unit sales to accelerate in CY23, particularly in Europe and the US.
- Smart Carts has seen a major increase in focus following the initial order from A2Z Advanced Solutions (NASDAQ:AZ) for their "Cust2mate" smart cart and demonstration at the NRF convention. A range of new designs including DIY kits is likely to see an acceleration in unit sales.
  - SBW reports "multiple (5+) large retailers and smart Cart manufacturers are currently in process to pilot SBW's Scale up Cart technology and SBW expects some of these trials will convert to sales in H2 CY23".
- The capsule/autonomous store is likely to see modest near-term unit sales as the concept remains predominantly at trial stage with most users. We have significantly lowered near-term expectations as a result but believe in the concept longer-term.
- Smart Shelves comprises all other initiatives and continues to grow in the background with a range of uses being trialled/examined.

December Year-end	2020f	2021f	2022f	2023f	2024f	
Innovendi - Old	41	81	100	100	100	
Innovendi - New	41	81	80	80	80	
Hubz Kit - Old	10	60	400	550	700	
Hubz Kit - New	10	60	328	600	800	
Smart Shelves - Old	50	60	400	650	800	
Smart Shelves - New	50	60	330	520	800	
Capsules - Old	0	4	15	45	90	
Capsules - New	0	4	8	12	35	
Smart Cart – Old	0	0	2,900	4,700	5,000	
Smart Cart - New	0	0	2,500	5,500	6,700	

## Earnings changes

SBW earnings estimates have been revised down over the forecast period for three key reasons:

- Lower revenues on the back of the sale of the Healthweigh product lines (~12.5% of sales) and modesty lower organic growth assumptions.
- Significantly lower GP% assumptions on the back of the pressures seen in H2 CY22 from input cost and freight pressures. This has been a factor for most listed hardware peers.



Lower conversion assumptions for the US\$5m convertible note, which we now forecast to convert at \$0.15/share (down from \$0.26/share), resulting in the issue of 48m ordinary shares or 20% of issued capital. There remains a risk that CN holders convert anytime from May 2023 at a 25% discount to VWAP.

Variable	FY22a	FY23f	FY24f	FY25f	Comments
Revenues					
Previous	28.9	33.5	38.4	41.4	
Revised	26.4	28.0	31.8	35.3	
% CHG	(8.7)	(16.4)	(17.2)	(14.7)	(12% is Healthweigh)
Adj. EBIT					
Previous	-2.0	2.1	4.9	6.4	Lower gross margin
Revised	-4.2	-3.2	-1.1	0.5	Less operating leverage
% CHG	107	nm	nm	nm	
Adj EPS					
Previous	-0.010	0.012	0.021	0.027	Lower EBIT
Revised	-0.026	-0.018	-0.005	0.003	Dilutive CN issue
% CHG	nm	nm	nm	(89)	

Source: Company announcements and RaaS estimates

#### Convertible note

In April 2021 SBW announced the issue of a US\$5m four-year convertible note to a single investor, Kvutzat Yavne, a Kibbutz from the central district of Israel. For Kvutzat Yavne, it secures a 7% interest rate for two years and a 25% discount to the VWAP on conversion from <a href="May 2023">May 2023</a>. Key points to note with regards to the structure of the convertible note are listed below:

- Four-year maturity date;
- 7% interest rate, payable quarterly;
- Exercise of ALL notes (not some) into equity possible after two years;
- ...or upon the sale of the company or most of its assets, a capital raise >5% shares on issue or delisting; and
- A conversion price of 75% of the VWAP during the preceding 25 days.

We had forecast a share price on conversion of \$0.35/share, equal to our valuation, resulting in a conversion price of \$0.26/share.

Given the current share price and limited liquidity we now forecast a price of \$0.20/share which is the latest capital raise price, and a conversion price of \$0.15/share in May 2024, resulting in the issue of 48m shares or 20% of issued capital. We do not believe conversion at the current VWAP was the intention of the initial agreement.

Conversion in May 2023 at a 25% discount to VWAP would more than double the new shares on issue and see Kvutzat become the major shareholder.

Exhibit 6: Convertible note dilution at various share prices										
\$0.08	\$0.11	\$0.13	\$0.15	\$0.20						
0.06	0.08	0.10	0.11	0.15						
119.0	86.6	73.3	63.5	47.6						
62%	45%	38%	33%	25%						
	<b>\$0.08</b> 0.06 119.0	\$0.08         \$0.11           0.06         0.08           119.0         86.6	\$0.08         \$0.11         \$0.13           0.06         0.08         0.10           119.0         86.6         73.3	\$0.08         \$0.11         \$0.13         \$0.15           0.06         0.08         0.10         0.11           119.0         86.6         73.3         63.5						



## Sale of the of Healthweigh product line

In November 2022 SBW announced the sale of their Healthweigh product line, an own brand manufacturer/distributor of a range of healthcare and fitness scales including Physician, Special Needs, Portable and Baby/Neonatal to its key US distributor Rice Lake Weighing Systems.

The sale price of US\$3.43m represented 1.1x annual revenues of US\$3.1m, with the proceeds used to pay down the loan & option agreement struck in May 2022. SBW received \$1.9m in CY22 with the balance due during H1 CY23.

The implied valuation for the balance of SBW's revenue at a 1.1x revenue multiple is \$0.18/share diluted for CN conversion. We think the balance of the SBW business deserves a premium to this multiple, with our DCF implying a multiple closer to 1.3x.

#### New loan & option agreement

In February 2023 SBW announced a further US\$6.25m in funding in the form of an unsecured loan from a group of lenders in two tranches, US\$2.95m initially and \$US3.297m upon execution, together with the issue of 4.4m unlisted options.

Terms of the loan are for working capital only at a fixed rate of 8%, with all amounts advanced to SBW repayable in cash within 12 months.

The options exercise period is 24 months from the first drawdown date with an exercise price equal to 75% of the VWAP in the 30 days preceding the exercise date of the option.

# **New Product Update**

## The micro-market

Casino Group out of France, which operates >11,000 multi-banner stores across France and Latin America, continues to trial two stores including one as a store-within-a-store in Rue De Marseille in Paris.

<u>The first US store</u> using SBW technology opened January 2022. <u>Nourish + Bloom</u>, a start-up autonomous convenience food concept, opened <u>its first store in Fayetteville GA</u> in January using a technology combination from Hitachi Vantara, UST and SBW. The store is ~140sqm stocking 1,500 SKUs.

A joint venture store between Lagardere Travel Retail (5,000 stores across Travel Essentials, Duty Free, Fashion and Foodservice) and Atos (leading digital integrator globally) branded 'Quick N' Easy' has gone live in Brussels Airport, Belgium selling a range of beers and chocolates.

A store within a store is also trialling with SuperPharm in Israel

The stores can be restocked in busy locations while providing retailers with potential new after-hours revenue. Retrofitting existing stores is also an option.

Locations such as train stations, airports, campuses and hospitals are the targets for this concept.

## The Hubz

A commercial partnership between SBW, Imbera Cooling (commercial refrigeration manufacturer since 1941) and Parlevel Systems (San Antonio-based vending management system provider), the Hubz is a refrigerated vending machine capable of stocking a wide range of products for use in a wide range of locations, including medical centres, shared office spaces, hotels, convenience stores, shopping malls, transport hubs, apartment blocks and universities.



~30 units were delivered to a number of users between July and September 2021 for initial trials, with the first "commercial" order received from Belgium food group Colruyt in November 2021 for 67 units, with a further 40 units since ordered and 60 units delivered into the US.

SBW estimates via third-party research that the US intelligent vending machine market has an estimated value of US\$3.0b.

SBW provide the weighing units as an OEM supplier, which we refer to as Hubz kits, and are likely to take more responsibility for the marketing of the product as early sales have been below expectations.

## **Smart Cart**

SBW supplies the weighing units used for A2Z Advanced Solutions (NASDAQ:AZ) "Cust2mate" smart cart. This self-serve all-in one cart is currently being trialled by Evergreen Supermarkets in New York/New Jersey, and SBW recently received the first US\$1.6m order for the delivery of "thousands" of weighing units.

The Smart Cart continues to undergo several iterations including DIY kits which were recently showcased at the NRF convention in New York.

Multiple (5+) retailers and smart Cart manufacturers are currently in process to pilot the Scale up technology.

#### **Fast Track**

Fast Track has been in development since mid-2019, and after some legal issues with the original development partner, is expected to launch commercially late in CY23.

Fast Track overlays existing weighing technology with a camera and AI software to identify fresh produce faster and more accurately, reducing checkout times while increasing accuracy. Fast Track is expected to be an added product choice for new sales and can be retrofitted to units already in the field.

We have nothing in our numbers for this initiative as there is little commercial details available but there is an estimated 900k self-checkout unit in the field globally that the product may have application.

# **Valuation**

# Sum of the parts

We utilise the disclosure of divisional splits between Scales and the Retail Innovation division to highlight the value within SBW currently. Using forecast CY22 divisionals, we derive a valuation of the group's Scales business of A\$24.4m (8x CY22 EBIT).

This implies value for the group's Retail Innovation division of -A\$7.4m fully diluted for convertible notes despite having multiple products at the early stages of commercialisation and an R&D spend of ~US\$12m over the last 4-years.

Exhibit 7: SBW divisional valuation										
Line item	H1 '22a	H2 '22f	FY22f	Comment						
Reported EBIT (US\$)	0.8	1.3	2.1	H1 '21 as reported, H2 '21 RaaS estimate						
Assessed EBIT multiple			8.0x							
Valuation of Scales (US\$)			16.6							
Valuation of Scales (A\$) (@\$0.68)			24.4	Converting US\$ valuation into A\$ at \$0.68						
Current mkt. cap.inc CN (A\$)			17.0	Includes CN dilution						
Implied Retail Innovation (A\$)			(7.4)							

Sources: Company financials and RaaS estimates



#### Discounted cash flow

Our DCF valuation has decreased to \$0.22/share (from \$0.37/share) due a lower assumed CN conversion price and lower FY23-FY28 GP% assumptions. There are many moving parts and assumptions in the DCF that small changes in assumptions around working capital and R&D spend can have a big impact on assessed valuation. Current key assumptions include:

- Share price at CN conversion of \$0.20/share, down for \$0.35/share. At this price the conversion price would be \$0.15/share (25% discount) and the dilution ~20%;
- Discount rate 11.3% incorporating a beta of 1.2x, RFR of 3.5% and equity risk premium of 6.5%;
- Medium-term growth rate outside the forecast period of 10%;
- USD/AUD \$0.68;
- Terminal growth rate of 2.2%; and
- Sustainable gross margin of 43%, down from 49% but higher than the 38% recorded in CY22 aided by higher-margin SaaS and data analytics fees, and some recoupment of margins following the input cost/freight cost pressures.

Parameters	Outcome
Discount rate / WACC	11.3%
Beta	1.2x
Terminal growth rate assumption	2.2%
Sum of PV	-\$0.7m
PV of terminal value	\$49.6m
PV of enterprise	\$48.9m
Debt (cash)	(\$4.2m)
Net value - shareholder	\$53.1m
No. of shares on issue (191.7m ordinary + 29m CN)	244.0m
NPV (\$ per share)	\$0.22



# **Core Product Portfolio Reminder**

## Self-checkout

SBW provides the precision weighing systems/units that sit within the self-checkout machines of Toshiba, Fujitsu, Diebold Nixdorf, Zebra, ITAB and Datalogic.

When last disclosed the group sold >30k units per annum to these OEM customers.

## Healthcare

SBW provides the precision weighing systems/units that sit within a number of healthcare products including premature baby warmers and incubators to the likes of GE, Atom and Fenam.

When last disclosed the group sold >16k combined units across healthcare.

## Industrial

SBW also designs and manufactures bespoke industrial scale weighing equipment often referred to as "special projects". An example is a food manufacturer that requires the weight of a product to sit within the bounds of regulatory requirements (i.e. the labelled weight).

These projects are lumpy in nature, tend to be confined to Israel and have been delivered across manufacturing, agriculture, airports and for the military.



Shekel Brainweigh (SBW.	ASX)					Share price (28 April 202	3)				A\$	0.070
Profit and Loss (US\$m)	10,1,					Interim (US\$m)	H121A	H221A	H122A	H222A	H123F	H223F
Y/E 31 Dec	CY20A	CY21A	CY22A	CY23F	CV24E	Revenue	10.6		13.1	13.2	13.3	14.7
Revenue	18.3	23.1	26.4	28.0		EBITDA	(1.5)	(1.8)	(2.0)	(1.4)	(1.6)	(0.7)
Gross profit	7.4	10.0	10.0	10.2		EBIT	(1.8)	` '	. ,	. ,	` '	(1.2)
								(2.2)	(2.4)	(1.8)	(2.1)	
GP margin %	40.6%	43.3%	38.1%	36.5%		NPATA (adjusted)	(1.8)	` ′	(2.3)	(2.3)	(2.3)	(1.4)
EBITDA	(2.7)	(3.3)	(3.4)	(2.4)	. ,	Adjustments	(0.9)	(2.0)	0.7	(0.2)	(0.2)	(0.2)
Depn	(0.4)	(0.2)	(0.4)	(0.4)	. ,	NPAT (reported)	(2.7)	(4.2)	(1.7)	(2.5)	(2.5)	(1.6)
Amort	(0.9)	(0.5)	(0.5)	(0.4)	_ ,	EPS (adjusted)	(0.012)	` '	(0.013)	(0.013)	(0.012)	(0.007
EBIT	(4.0)	(4.0)	(4.2)	(3.2)		EPS (reported)	(0.018)	(0.023)	(0.009)	(0.014)	(0.013)	(0.008)
Interest	(0.4)	(0.3)	(0.5)	(8.0)	. ,	Dividend (cps)	0.000		0.000	0.000	0.000	0.000
Tax	(0.0)	(0.0)	(0.4)	0.0	0.0	Imputation	0.0	0.0	0.0	0.0	0.0	0.0
Minorities	0.0	0.0	0.0	0.0	0.0	Operating cash flow	na	na	na	na	na	na
Equity accounted assoc	0.0	0.0	0.0	0.0	0.0	Free Cash flow	na	na	na	na	na	na
NPAT pre significant iten	(4.4)	(4.4)	(5.1)	(4.1)	(1.6)	Divisionals	H121A	H221F	H122F	H222A	H123F	H223F
Significant items	0.0	(2.5)	0.0	0.0	0.0	Traditional Scales	10.2	12.0	12.1	12.2	12.0	12.8
NPAT (reported)	(4.4)	(6.8)	(5.1)	(4.1)	(1.6)	New Retail	0.4	0.5	1.0	1.0	1.3	1.9
Cash flow (US\$m)	, ,	(1-1)	(- /	. ,	, ,	Total Revenue	10.6	12.5	13.1	13.2	13.3	14.7
Y/E 31 Dec	CY20A	CY21A	CY22A	CY23F	CY24F		10.0					
Adj EBITDA inc. rent	(2.3)	(2.5)	(2.6)	(2.4)		Gross profit	4.5	5.5	5.2	4.9	4.8	5.4
Interest	(0.4)	(0.3)	(0.5)	(0.8)	(0.5)	Gross Profit Margin %	42.1%		39.5%	36.7%	36.1%	36.9%
	` '			, ,	. ,		42.170	44.470	33.5%	30.1%	30.1%	30.9%
Tax	0.0	0.0	0.0	0.0	0.0		4-			4.0	, -	
Working capital/other	1.1	(3.0)	(1.3)	0.8	. ,	R&D	1.7	2.4	1.6	1.8	1.5	1.7
Operating cash flow	(1.5)	(5.8)	(4.4)	(2.5)	. ,	General & Admin & Other	4.2	4.2	4.8	4.4	5.0	4.5
Mtce capex	(0.3)	(0.5)	(0.3)	(0.3)	. ,	One-off costs & Non-cash	0.7	0.8	0.7	0.3	-	-
Free cash flow	(1.8)	(6.4)	(4.7)	(2.7)	(1.7)	Total costs	6.6	7.4	7.2	6.5	6.5	6.2
Capitalised Software	0.0	(0.4)	(0.0)	0.0	0.0							
Acquisitions/Disposals	0.0	0.0	2.0	1.4	0.0	EBITDA	(2.1)	(1.8)	(2.0)	(1.6)	(1.6)	(0.7)
Other	0.6	0.3	(0.6)	0.4	0.4	EBITDA margin %	(19.6%)	(14.8%)	(15.2%)	(12.1%)	(12.3%)	(5.1%)
Cash flow pre financing	(1.2)	(6.5)	(2.8)	(1.3)	(1.3)							
Equity	0.0	0.0	0.0	0.0	0.0	Margins, Leverage, Return	IS	CY20A	CY21A	CY22A	CY23F	CY24F
Debt	0.0	0.0	0.0	0.0		EBITDA margin %		(14.6%)	-14.4%	-12.7%	-8.5%	-0.9%
Net Dividends paid	0.0	0.0	0.0	0.0		EBIT margin %		(21.9%)	-17.5%	-16.0%	-11.6%	-3.6%
Net cash flow for year	(1.2)	(6.5)	(2.8)	(1.3)		NPAT margin (pre significa	int items)	(24.1%)	-19.0%	-19.4%	-14.5%	-5.0%
Balance sheet (US\$m)	()	(0.0)	(=.0)	(,	(1.0)	Net Debt (Cash)		- 1.48	4.02	4.61	5.50	
Y/E 31 Dec	CY20A	CY21A	CY22A	CY23F	CV24E	Net debt/EBITDA (x)	(x)	nm	nm	nm	nm	nm
Cash	1.5	2.0	1.9	1.0		ND/ND+Equity (%)	(%)	21.7%	188.5%	106.6%	59.3%	15.2%
Accounts receivable	5.4	7.6	8.2	7.4				n/a	n/a	n/a	n/a	
						EBIT interest cover (x)	(x)					n/a
Inventory	3.5	4.9	5.1	5.7		ROA		nm	(19.2%)	(16.7%)	(13.0%)	(4.7%)
Other current assets	1.7	1.2	2.1	2.3		ROE		-83%	-232%	-1798%	108%	-139%
Total current assets	12.1	15.8	17.3	16.4	16.8							
PPE	0.6	0.8	0.8	0.7		NTA (per share)		0.03	0.01	0.00	-0.02	0.00
Intangibles	2.3	2.0	1.4	1.0	0.5	Working capital		6.7	9.8	11.0	10.2	10.9
Right of Use Asset	2.0	6.3	6.1	6.1	6.1	WC/Sales (%)		36.6%	42.2%	41.8%	36.6%	34.4%
Deferred tax asset	0.0	0.0	0.0	0.0	0.0	Revenue growth		(2.7%)	26.2%	14.1%	6.3%	13.3%
Other non current assets	0.0	0.0	0.0	0.0	0.0	EBIT growth pa		nm	n/a	n/a	n/a	n/a
Total non current assets	4.9	9.1	8.4	7.8	7.6	Pricing		CY20A	CY21A	CY22A	CY23F	CY24F
Total Assets	17.0	24.9	25.7	24.2		No of shares (y/e)	(m)	153	152	182	196	228
Accounts payable	2.2	2.8	2.3	2.8		Weighted Av Dil Shares	(m)	153	152	182	196	228
Short term debt	4.8	4.0	6.3	6.7	6.7		. /				.00	
Lease Liability	1.6	5.9	5.1	5.1		EPS Reported	US cps	(0.02)	(0.03)	(0.03)	(0.02)	(0.00)
Other	2.7	3.6	4.5	5.0		EPS Normalised/Diluted	US cps	(0.02)	(0.03)	(0.03)	(0.02)	(0.00)
Total current liabilities		16.2		19.5			oo cps	1 1			1 1	
	11.4		18.1			EPS growth (norm/dil)		nm	nm	n/a	n/a	n/a
Convertible Note	0.0	6.0	6.5	6.5		DPS	cps	0.000	0.000	0.000	0.000	0.000
Other non current liabs	0.3	0.7	0.8	1.9		DPS Growth		n/a	n/a	na	na	na
Total long term liabilities	0.3	6.8	7.3	8.4		Dividend yield		0.0%	0.0%	0.0%	0.0%	0.0%
Total Liabilities	11.7	23.0	25.4	27.9		Dividend imputation		0	0	0	0	C
Net Assets	5.3	1.9	0.3	(3.8)	1.1	PE (x)		- 2.4	- 2.0		- 2.7	- 9.8
						PE market		15.0	15.0	15.0	15.0	15.0
			12.2	13.2	19 7	Premium/(discount)		(115.9%)	(113.1%)	(113.2%)	(117.7%)	(165.5%
Share capital	7.7	9.9	13.2	13.2	10.7	i iciliani/(alacount)				(	( , 0 )	
						EV/EBITDA		1	, ,			(35.8
Share capital Accumulated profits/losses	(5.0)	(11.5)	(15.0)	(19.1)	(20.6)	EV/EBITDA	US cns	(2.1)	(3.7)	(4.1)	(5.9)	
Share capital					(20.6) 1.5	` '	US cps	1	, ,			(35.8) (0.006) (8.6)

Source: RaaS Advisory



# FINANCIAL SERVICES GUIDE

RaaS Advisory Pty Ltd ABN 99 614 783 363

Corporate Authorised Representative, number 1248415

of

BR SECURITIES AUSTRALIA PTY LTD

ABN 92 168 734 530

AFSL 456663

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- who we are
- our services
- how we transact with you
- how we are paid, and
- complaint processes

Contact Details, BR and RaaS

BR Head Office: Suite 5GB, Level 5, 33 Queen Street, Brisbane, QLD, 4000

RaaS. 20 Halls Road Arcadia, NSW 2159

P: +61 414 354712

E: finola.burke@raasgroup.com

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