



Gross margin pressures offset slightly by higher revenue

Millennium Services Group Ltd (ASX:MIL) has provided an update on Q4 FY23 revenue, cash flow from operating activities, and the H2 FY23 gross margin. MIL delivered 8.0% (RaaS 9.6%) revenue growth in Q4 FY23 and 2.0% over FY23 on the back of new contract wins and wage inflation. Q4 FY23 cash flow turned positive with the group ending FY23 with just \$1.2m net debt. The H2 FY23 GP% came in below implied guidance and RaaS estimates at 14.4% against ~15.9% forecast, attributed to wage pressure in a tight labour market. While most contracts have an annual contract adjustment clause for wage increases, the timing and magnitude of recent award increases is proving difficult to manage. Given the 5.75% award wage increase due July 2023 we have lowered medium-term GP% assumptions by 60-70bps, but increased revenue assumptions by ~2%, resulting in medium-term EBITDA reductions of 6%-12%. MIL looks priced for such earnings, trading on 1.6x revised FY23f EV/EBITDA against an estimated peer average of 5.0x.

Business model

MIL is a human services business with a focus on the essential services of cleaning and security, bidding for predominantly long-term contracts that have annual contract adjustments to protect MIL from movements in labour resource costs. Additional volumes over and above those contracted can be gained from ad-hoc services, which represent ~10% of group revenue at a higher average margin. Satisfying contractual obligations utilising a vast workforce and procuring consumables for the jobs within the contracted price is key to profitability. Historically focusing on cleaning and security services within major shopping centres, MIL is looking to de-risk the retail exposure by moving into new sectors including aviation, aged care, education, and government. An increased focus on compliance (Fair Work, Modern Slavery Act and Labour Hire regulations), and utilising the ASX-listed nature of the business to demonstrate transparency in these important areas (which most large private companies can't achieve), will be keys in this push.

Accelerating revenue growth with gross margin pressure

New contract wins totalling $^{\$}$ 25m- $^{\$}$ 30m per annum drove an 8.0% increase in Q4 FY23 total revenue and 12.2% in contracted revenue. This compares to total growth of $^{\$}$ 3.5% in Q3 and $^{\$}$ 0.1% in Q2 as COVID-related ad-hoc revenue cycles out of the prior quarter numbers. Despite annual adjustment clauses in contracts for wage costs, the magnitude and timing of recent wage increases amid a tight labour market continues to impact gross margin. The H2 FY23 margin was 14.4%, up from the 14.2% in H1 FY23 but below implied guidance. The 5.75% increase in award wages from July 2023 is likely to see continued pressure on gross margin, offset slightly by higher revenues as costs are passed through. We have adjusted our EBITDA by 6%-12% over the forecast period and EPS by * 25% on depreciation and interest.

Relative EV/EBITDA implies a \$0.80/share valuation

Source: Company data, RaaS estimates for FY23f and FY24f

Our assessed peer group average FY23f EV/EBITDA multiple implies a \$0.80/share valuation using MIL's FY23 estimates (5.0x EV/EBITDA), down from \$1.05/share. We see no reason why this business does not deserve multiples closer to the peer average given average contract length (three-five years), relatively low working capital, low capex intensity and market consolidation opportunities. To sense check, our DCF valuation is \$0.95/share.

Historica	l earnings and l	RaaS' estimate	es (in A\$m uı	nless other	wise sta	ated)
Year end	Adj. revenue	Adj. EBITDA	NPAT rep.	EPS adj. (c)	P/E (x)	EV/Adj EBITD/
06/21a	273.7	11.6	2.2	0.07	3.4	1.
06/22a	260.6	11.1	2.3	0.09	2.9	1.
06/23f	265.9	7.9	0.6	0.03	8.6	1.
06/24f	288.1	10.8	3.0	0.07	3.8	1.

Human Services

28 July 2023



Share Performance



Upside Case

- Converting a portion of the tender pipeline
- Successfully diversify industry exposure to include government, education and aged care
- EPS accretive/complementary acquisitions

Downside Case

- Competitive margin pressures re-emerge
- Sizable contract loss
- Timing of wages growth vs contracts clauses

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Q4 FY23 Quarterly Highlights

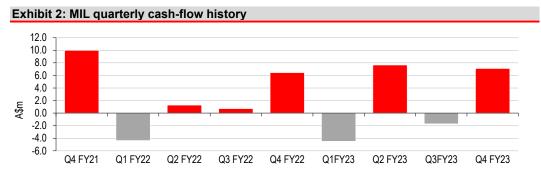
Revenue

- Total revenue growth was 8.0%, a further improvement on the 3.5% posted in Q3 FY23 and 0.1% in Q2 as the group cycles lower ad-hoc revenues with new contract wins.
- Underlying contract revenue growth was ~+12.2% on the back of a number of new contract wins including ISPT, Newcastle Airport and JVL Investment Group, and wage inflation.
- Contract/ad-hoc revenue mix back to 92%/8% against the pcp of 89%/11% as COVID-related security work cycles out.
- **H2 FY23 revenue of \$136.2m** in-line with RaaS estimate of \$137.2m.

	Q4 FY22	Q1 FY23	Q12FY23	Q3 FY23	Q4 FY23
Revenue	62.9	63.3	66.2	68.2	68.0
Contract	55.9	58.2	60.2	62.4	62.7
Ad-hoc	7.0	5.1	6.0	5.8	5.3
% growth					
Contract	(6.9)	4.1	9.9	12.6	12.2
Total	(9.1)	(3.5)	0.1	3.5	8.0
Mix (%)	<u> </u>				
Contract	89	92	91	91	92
Ad-hoc	11	8	9	9	8

Cash flow from operating activities

Positive cash flow of \$7.1m delivered in Q4 FY23, and \$5.4m over H2 FY23. MIL's quarterly cash-flow numbers are volatile quarter-to-quarter due to the timing of fortnightly wage payments as the chart below demonstrates.



Source: Company announcements

- Net debt (excluding \$2.4m in trade financing) of \$1.2m. The current finance facility has been extended to February 2024, and the group has \$16.0m in unused debt facilities.
- **H2 FY23 RaaS adjusted EBITDA forecast now \$5.1m, down from \$6.8m** using the data disclosed in the Q4 FY23 4C as a guide for the P&L, impacted by lower-than-forecast gross margins.

Gross margin

Despite contract clauses allowing labour cost adjustments, the timing and magnitude of recent wage increases is proving difficult to manage and has resulted in H2 FY23 gross margin below guidance/estimates. Key observations around gross margin include:



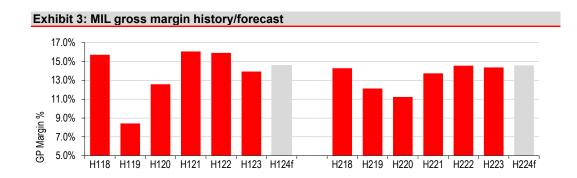
- 14.0% H1 FY23 margin, which compared to 15.9% in the pcp, which was aided by higher margin ad-hoc revenue;
- 14.4% H2 FY23 margin, which compared to 14.6% in the pcp but below the implied ~15.5%-16.0% margin in the FY23 guidance of 15%.

New contract wins in a tight labour market has resulted in higher than forecast labour costs. MIL is not alone in this area with (ASX:DOW) and (ASX:ASH) experiencing similar issues;

- FY23 margin of 14.2%, 110bps below the FY22 margin of 15.3%;
- Given the 5.75% award wage increase effective July 2023 we expect some timing issues in passing this increase through to contracted clients, and as a result have assumed gross margin 60-70bps below previous forecast at 14.6% for FY24.

Offsetting this somewhat is an increase in revenue assumptions by ~2% as a result of the wage increases.

A history of half-yearly gross margins and forecasts for FY24 is presented below.



Source: Company announcements and RaaS estimates

Resulting earnings revisions are summarised below, with ~2% revenue increases associated with wage increases, EBITDA reductions of 6%-12% due to lower gross margin assumptions and NPAT reductions of 23%-42% due to lower gross margin assumptions, higher depreciation and higher interest expense.

Variable	FY23f	FY24f	FY25f	FY26f	Comments
Revenue					
Previous	266.8	281.8	293.1	301.9	
Revised	265.9	288.1	299.6	308.6	
% CHG	(0.4)	2.2	2.2	2.2	Wage increases
Adj. EBITDA					
Previous	9.6	12.3	12.8	12.9	
Revised	7.9	10.8	11.8	12.2	
% CHG	(18.1)	(11.6)	(7.7)	(5.9)	60-70bps lower GP%
Adj. NPAT					
Previous	2.8	5.2	5.9	6.0	
Revised	1.3	3.0	4.1	4.6	GP% + Depn + Interes
% CHG	(51.8)	(41.9)	(29.6)	(23.0)	·

Source: Company announcements and RaaS estimates



Relative Peer Group Valuation

We compare MIL to other listed small-cap players that rely heavily on human resources and to a lesser extent equipment to deliver their services to typically larger clients.

The table below summarises forecast FY23 metrics across a wide range of variables together with a range of FY22 actual variables.

MIL currently trades at a material (67%) discount to the FY23f EV/EBITDA peer average of 5.0x despite generally longer contract terms, similar gross margins, and lower working capital/capex requirements.

Company name	Ticker	Share price (cps)	Mkt. cap.	Net debt (cash) (Dec-22)	Adj. FY23f EBITD A	FY23f revenue	GP%	FY22 Working capital/sales %	EV/ Sales (x)	EV/ EBITDA
GR Engineering	GNG	2.20	341	(97.8)	40.0	515	12	(1)	0.47	6.1
PeopleIn	PPE	2.33	234	45.7	62.7	1,215	15	8	0.23	4.5
Licopodium	LYL	10.00	397	(99.4)	64.9	321	27	10	0.93	4.6
Southern Cross Electrical	SXE	0.67	174	(53.1)	35.3	450	16	7	0.27	3.4
Ashley Services	ASH	0.70	101	3.6	24.1	530	16	5	0.20	4.3
MCS Services	MCS	0.02	5	0.1	0.7	40	17	3	0.12	7.1
AVERAGE							17	6	0.37	5.0
Millennium	MIL	0.25	11	1.5	7.9	266	14	1	0.05	1.6

Sources: Company financials, Refinitiv, RaaS estimates

Outlook And Investment Case

- The group operates in markets worth an estimated \$11.7b (cleaning) and \$9.8b (investigation and security services), according to IBISWorld. In the cleaning business (~83% of MIL revenue) MIL has less than 2% market share in a market where the top-four largest players have less than 10% of the market, offering significant market-share opportunities.
- The group's growth strategy will look to use the current balance sheet, ASX listing and trading history to increase "value-add" services, participate in industry rationalisation, and use technology such as rostering and traffic-flow systems and robotics to improve operating efficiencies.
- The acquisition of 49% of Codee Cleaning Services in December 2021 overlays industry consolidation with an increasing focus on ESG.
- Net debt was just \$1.2m as at June 2023 (excluding trade finance), providing a solid base from which to grow and/or acquire while looking at capital management options. MIL has undrawn banking facilities of \$16m.
- Gross margin has been under pressure from timing issues associated with significant award wage
 increases in recent years. Aa a result gross margin is currently below targeted levels of ~15%-16%,
 providing some upside when wage pressures ease.
- A change in debt covenants paves the way for the resumption of dividends. Based on FY23 RaaS adjusted EPS forecasts, a 50% pay-out ratio at current prices would imply a dividend yield of 6%.
- Recent M&A transactions of similar businesses add valuation support to MIL, namely the 75% purchase of Linc Personnel by Ashley Services for 3.4x EBITDA, and the 100% acquisition of BIC by Bidvest for ~8.8x EBITDA.



Exhibit 6: Financial Summary (in A\$m unless otherwise stated)

Millennium Services (ASX	.MIL)					Share price (26 July 2023)					A\$	0.250
Profit and Loss (A\$m)						Interim (A\$m)	H122A	H222A	H123A	H223F	H124F	H224F
Y/E 30 June	FY20A	FY21A	FY22A	FY23F	EV24E	Revenue	131.7	128.9	129.6	136.2	143.0	145.1
Revenue	257.3	273.7	260.6	265.9		EBITDA	6.7	4.4	2.8	5.1	4.8	6.0
Gross profit	30.8	40.8	39.8	37.7		EBIT	4.4	2.2	0.6	3.0	2.9	3.4
GP margin %	12.0%	14.9%	15.3%	14.2%		NPAT (normalised)	2.7	1.0		1.4	1.4	
0				7.9		` ,			(0.1)			1.5
Underlying EBIT DA	4.0	11.6	11.1			Minorities (AT)	0.0	0.1	0.1	0.1	0.1	0.1
Depn	(5.9)	(4.9)	(4.6)	(4.3)	. ,	NPAT (reported)	1.9	0.2	(0.7)	1.3	1.4	1.5
Minorities (AT)	0.0	0.0	0.1	0.1		EPS (normalised)	0.041	0.005	(0.016)	0.029	0.030	0.032
EBIT	(1.9)	6.8	6.7	3.7		EPS (reported)	0.041	0.005	(0.016)	0.029	0.030	0.032
Interest	(3.2)	(1.8)	(1.2)	(1.9)		Dividend (cps)	0.000	0.000	0.000	0.000	0.000	0.020
Tax	5.3	(1.6)	(1.6)	(0.5)		Imputation						
NPAT (adj)	0.3	3.4	3.9	1.3		Operating cash flow	na	na	na	na	na	na
Adjustments	1.7	(1.2)	(1.6)	(0.7)		Free Cash flow	na	na	na	na	na	na
NPAT	2.0	2.2	2.3	0.6	3.0	Divisionals	H122A	H222A	H123A	H223F	H124F	H224F
Abnormals (net)	14.5	15.2	0.0	0.0	0.0	Cleaning	99.6	103.5	107.7	114.7	119.6	122.2
NPAT (reported)	16.5	17.4	2.3	0.6	3.0	Security	32.1	25.3	21.9	21.5	23.4	22.9
Cash flow (A\$m)						(Other)	-	-	-	-	-	-
Y/E 30 June	FY20A	FY21A	FY22A	FY23F	FY24F	Total Revenue	131.7	128.9	129.6	136.2	143.0	145.1
EBIT DA (inc cash rent/JK)	19.4	29.3	10.0	6.8	9.7							
Interest	(3.2)	(1.8)	(1.2)	(1.9)	(2.2)	Gross profit	21.0	18.8	18.1	19.6	20.7	21.1
Tax	0.5	(0.1)	(2.4)	(2.9)	(1.2)	Underlying GP Margin %	15.9%	14.6%	14.0%	14.4%	14.5%	14.5%
Working capital changes	(16.6)	12.9	(1.6)	4.1	(1.9)	Operating Costs						
Operating cash flow	0.1	40.3	4.8	6.1	4.3	Employment	8.8	8.9	9.7	9.0	10.1	9.4
Mtce capex	(2.2)	(2.2)	(1.8)	(2.6)	(2.4)	Other	5.5	5.5	5.6	5.5	5.8	5.7
Free cash flow	(2.1)	38.1	3.0	3.5	1.9	Exceptional	-	-	-	-	-	-
Growth capex	0.0	0.0	0.0	0.0	0.0	Total costs	14.3	14.4	15.3	14.5	15.9	15.1
Acquisitions/Disposals	0.0	0.0	0.0	0.0	0.0							
Other	(1.7)	(2.1)	(2.2)	(1.0)	(1.0)	EBITDA	6.7	4.4	2.8	5.1	4.8	6.0
Cash flow pre financing	(3.8)	36.0	0.8	2.5	. ,	EBIT DA margin %	5.1%	3.4%	2.2%	3.7%	3.4%	4.1%
Equity	0.0	0.0	0.0	0.0		Margins, Leverage, Returns		FY20A	FY21A	FY22A	FY23F	FY24F
Debt drawdown/(repay)	1.6	(21.4)	(2.0)	(1.2)		EBIT DA margin %		1.6%	4.3%	4.3%	3.0%	3.8%
Net Dividends paid	0.0	0.0	0.0	0.0		EBIT margin %		(0.7%)	2.5%	2.6%	1.4%	2.2%
Net cash flow for year	(2.2)	14.6	(1.2)	1.3		NPAT margin (pre significant	itams)	0.8%	0.8%	0.9%	0.2%	1.0%
Balance sheet (A\$m)	(=:=)	14.0	(1.2)	1.0	(0.1)	Net Debt (Cash)	itomo)	34.6	0.3	4.0	1.5	0.7
Y/E 30 June					EV04E		(x)	8.6 x	0.0 x	0.4 x	0.2 x	0.1 x
	FY20A	FY21A	FYYYΔ	FY23F								U.1 A
	FY20A	FY21A	FY22A	FY23F		Net debt/EBITDA (x)						(42.8%)
Cash	1.8	7.3	1.9	3.2	3.0	ND/ND+Equity (%)	(%)	63.5%	11.5%	111.7%	329.8%	(42.8%)
Cash Accounts receivable	1.8 29.8	7.3 18.0	1.9 17.3	3.2 15.6	3.0 18.0	ND/ND+Equity (%) EBIT interest cover (x)		63.5% n/a	11.5% 0.3x	111.7% 0.2x	329.8% 0.5x	0.3x
Cash Accounts receivable Inventory	1.8 29.8 1.2	7.3 18.0 1.1	1.9 17.3 1.2	3.2 15.6 1.3	3.0 18.0 1.4	ND/ND+Equity (%) EBIT interest cover (x) ROA	(%)	63.5% n/a (6.0%)	11.5% 0.3x 11.6%	111.7% 0.2x 13.1%	329.8% 0.5x 7.7%	0.3x 12.7%
Cash Accounts receivable Inventory Other current assets	1.8 29.8 1.2 2.6	7.3 18.0 1.1 2.3	1.9 17.3 1.2 1.9	3.2 15.6 1.3 5.2	3.0 18.0 1.4 6.3	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE	(%)	63.5% n/a (6.0%) nm	11.5% 0.3x 11.6% nm	111.7% 0.2x 13.1% nm	329.8% 0.5x 7.7% nm	0.3x 12.7% nm
Cash Accounts receivable Inventory Other current assets Total current assets	1.8 29.8 1.2 2.6 35.5	7.3 18.0 1.1 2.3 28.8	1.9 17.3 1.2 1.9 22.3	3.2 15.6 1.3 5.2 25.2	3.0 18.0 1.4 6.3 28.6	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC	(%)	63.5% n/a (6.0%) nm nm	11.5% 0.3x 11.6% nm	111.7% 0.2x 13.1% nm nm	329.8% 0.5x 7.7% nm nm	0.3x 12.7% nm nm
Cash Accounts receivable Inventory Other current assets Total current assets PPE	1.8 29.8 1.2 2.6 35.5 8.6	7.3 18.0 1.1 2.3 28.8 7.0	1.9 17.3 1.2 1.9 22.3 6.8	3.2 15.6 1.3 5.2 25.2 6.2	3.0 18.0 1.4 6.3 28.6 5.2	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share)	(%)	63.5% n/a (6.0%) nm nm -0.60	11.5% 0.3x 11.6% nm nm	111.7% 0.2x 13.1% nm nm -0.15	329.8% 0.5x 7.7% nm nm -0.14	0.3x 12.7% nm nm -0.11
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill	1.8 29.8 1.2 2.6 35.5 8.6 7.5	7.3 18.0 1.1 2.3 28.8 7.0 7.5	1.9 17.3 1.2 1.9 22.3 6.8 7.5	3.2 15.6 1.3 5.2 25.2 6.2 7.5	3.0 18.0 1.4 6.3 28.6 5.2 7.5	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital	(%)	63.5% n/a (6.0%) nm nm -0.60	11.5% 0.3x 11.6% nm nm -0.21	111.7% 0.2x 13.1% nm nm -0.15	329.8% 0.5x 7.7% nm nm -0.14 -0.6	0.3x 12.7% nm nm -0.11
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0	1.9 17.3 1.2 1.9 22.3 6.8 7.5	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7	3.0 18.0 1.4 6.3 28.6 5.2 7.5	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%)	(%)	63.5% n/a (6.0%) nm nm -0.60 14.8	11.5% 0.3x 11.6% nm nm -0.21 1.9	111.7% 0.2x 13.1% nm nm -0.15 3.5	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%)	0.3x 12.7% nm nm -0.11 1.4
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth	(%)	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%)	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4%	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%)	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0%	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4%
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa	(%)	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%)	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%)	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%)	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%)	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4%
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing	(%) (x)	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%)	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%)	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4%
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Total Assets	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e)	(%) (x)	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing	(%) (x)	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%)	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%)	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4%
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Total Assets	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e)	(%) (x)	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Total Assets Accounts payable	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9 17.3	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0 47.4 15.0	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1 17.9	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e)	(%) (x)	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9	0.3x 12.7% nm nm -0.11 1.4 0.5 % 8.4% 72.4% FY24F
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Total Assets Accounts payable Short term debt	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9 16.3 36.4	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9 17.3 5.5	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0 47.4 15.0 4.7	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7 17.4 3.5	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1 17.9 2.5	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e) Weighted Av Dil Shares	(%) (x) (m) (m)	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm FY20A 45.9	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9 0.066
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Total Assets Accounts payable Short term debt Provisions	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9 16.3 36.4 22.4	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9 17.3 5.5	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0 47.4 15.0 4.7	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7 17.4 3.5	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1 17.9 2.5 22.1	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e) Weighted Av Dil Shares	(m) (m) cps	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm FY20A 45.9	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9 45.9	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9 0.049	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9 0.014	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9 0.066
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Total Assets Accounts payable Short term debt Provisions Lease liabilities/other	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9 16.3 36.4 22.4 0.8	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9 17.3 5.5 22.6 5.5	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0 47.4 15.0 4.7 20.0 3.4	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7 17.4 3.5 20.4 3.4	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1 17.9 2.5 22.1 3.4	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e) Weighted Av Dil Shares EPS Reported EPS Adjusted	(m) (m) cps	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm FY20A 45.9 0.359	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9 45.9 0.379 0.074	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9 0.049 0.085	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9 0.014 0.029	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9 0.066 0.066 127%
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Total Assets Accounts payable Short term debt Provisions Lease liabilities/other Total current liabilities	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9 16.3 36.4 22.4 0.8 76.0	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9 17.3 5.5 22.6 5.5 50.9	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0 47.4 15.0 4.7 20.0 3.4 43.1	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7 17.4 3.5 20.4 3.4	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1 17.9 2.5 22.1 3.4 45.9	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e) Weighted Av Dil Shares EPS Reported EPS Adjusted EPS growth (norm/dil)	(m) (m) (m) cps cps	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm FY20A 45.9 0.359 0.006 nm	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9 45.9 0.379 0.074 nm	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9 0.049 0.085 14%	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9 0.014 0.029 -66%	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9 0.066 0.066 127% 0.020
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Total Assets Accounts payable Short term debt Provisions Lease liabilities/other Total current liabilities Long term debt	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9 16.3 36.4 22.4 0.8 76.0	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9 17.3 5.5 22.6 5.5 50.9	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0 47.4 15.0 4.7 20.0 3.4 43.1 1.2	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7 17.4 3.5 20.4 3.4 44.7	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1 17.9 2.5 22.1 3.4 45.9	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e) Weighted Av Dil Shares EPS Reported EPS Adjusted EPS growth (norm/dil) DPS	(m) (m) (m) cps cps	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm FY20A 45.9 0.359 0.006 nm 0.000	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9 45.9 0.379 0.074 nm 0.000	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9 0.049 0.085 14% 0.000	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9 0.014 0.029 -66% 0.000	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9 0.066 0.066 127% 0.020 n/a
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Accounts payable Short term debt Provisions Lease liabilities/other Total current liabilities Long term debt Other non current liabs	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9 16.3 36.4 22.4 0.8 76.0 0.0	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9 17.3 5.5 22.6 5.5 50.9 2.1	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0 47.4 15.0 4.7 20.0 3.4 43.1 1.2 2.7	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7 17.4 3.5 20.4 3.4 44.7 1.2	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1 17.9 2.5 22.1 3.4 45.9 1.2	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e) Weighted Av Dil Shares EPS Reported EPS Adjusted EPS growth (norm/dil) DPS DPS Growth	(m) (m) (m) cps cps	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm FY20A 45.9 0.359 0.006 nm 0.000 n/a	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9 45.9 0.379 0.074 nm 0.000 n/a	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9 0.049 0.085 14% 0.000 n/a	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9 0.014 0.029 -66% 0.000 n/a	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9 0.066 127% 0.020 n/a 8.0%
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Total Assets Accounts payable Short term debt Provisions Lease liabilities/other Total current liabilities Long term debt Other non current liabs Total long term liabilities Total long term liabilities	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9 16.3 36.4 22.4 0.8 76.0 0.0 5.8 8.8 8.8	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9 17.3 5.5 22.6 5.5 50.9 2.1 4.1 6.2 57.1	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0 47.4 15.0 4.7 20.0 3.4 43.1 1.2 2.7 3.9 47.0	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7 17.4 3.5 20.4 3.4 44.7 1.2 2.7 3.9 48.6	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1 17.9 2.5 22.1 3.4 45.9 1.2 49.8	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e) Weighted Av Dil Shares EPS Reported EPS Adjusted EPS growth (norm/dil) DPS DPS Growth Dividend yield Dividend imputation	(m) (m) (m) cps cps	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm FY20A 45.9 0.359 0.006 nm 0.000 n/a 0.0% 30	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9 45.9 0.379 0.074 nm 0.000 n/a 0.0% 30	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9 0.049 0.085 14% 0.000 n/a 0.0% 30	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9 0.014 0.029 -66% 0.000 n/a 0.0% 30	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9 0.066 0.066 127% 0.020 n/a 8.0% 30
Cash Accounts receivable Inventory Other current assets Total current assets PPE Goodwill Right of use asset Deferred tax asset Equity accounted Investee Total non current assets Accounts payable Short term debt Provisions Lease liabilities/other Total current liabilities Long term debt Other non current liabs Total long term liabilities	1.8 29.8 1.2 2.6 35.5 8.6 7.5 2.9 7.4 0.0 26.4 61.9 16.3 36.4 22.4 0.8 76.0 0.0	7.3 18.0 1.1 2.3 28.8 7.0 7.5 3.0 8.5 0.0 26.0 54.9 17.3 5.5 22.6 5.5 50.9 2.1	1.9 17.3 1.2 1.9 22.3 6.8 7.5 1.7 7.8 1.3 25.0 47.4 15.0 4.7 20.0 3.4 43.1 1.2 2.7 3.9	3.2 15.6 1.3 5.2 25.2 6.2 7.5 1.7 7.8 1.3 24.4 49.7 17.4 3.5 20.4 3.4 44.7 1.2 2.7 3.9	3.0 18.0 1.4 6.3 28.6 5.2 7.5 1.7 7.8 1.3 23.4 52.1 17.9 2.5 22.1 3.4 45.9 1.2 49.8	ND/ND+Equity (%) EBIT interest cover (x) ROA ROE ROIC NTA (per share) Working capital WC/Sales (%) Revenue growth EBIT growth pa Pricing No of shares (y/e) Weighted Av Dil Shares EPS Reported EPS Adjusted EPS growth (norm/dil) DPS DPS Growth Dividend yield Dividend imputation PER Adjusted (x)	(m) (m) (m) cps cps	63.5% n/a (6.0%) nm nm -0.60 14.8 5.7% (12.7%) nm FY20A 45.9 0.359 0.006 nm 0.000 n/a 0.0% 30 nm	11.5% 0.3x 11.6% nm nm -0.21 1.9 0.7% 6.4% (463.7%) FY21A 45.9 45.9 0.379 0.074 nm 0.000 n/a 0.0% 30 3.4	111.7% 0.2x 13.1% nm nm -0.15 3.5 1.3% (4.8%) (1.1%) FY22A 45.9 0.049 0.085 14% 0.000 n/a 0.0% 30 2.9	329.8% 0.5x 7.7% nm nm -0.14 -0.6 (0.2%) 2.0% (44.0%) FY23F 45.9 0.014 0.029 -66% 0.000 n/a 0.0% 30 8.6	0.3x 12.7% nm nm -0.11 1.4 0.5% 8.4% 72.4% FY24F 45.9 0.066 0.066 127% 0.020 n/a 8.0% 30 3.8
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Source: RaaS estimates



FINANCIAL SERVICES GUIDE

RaaS Advisory Pty Ltd ABN 99 614 783 363

Corporate Authorised Representative, number 1248415

of

BR SECURITIES AUSTRALIA PTY LTD

ABN 92 168 734 530

AFSL 456663

Effective Date: 6th May 2021



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